

INTERNATIONAL
STANDARD

ISO
21500

Second edition
2021-03

Project, programme and portfolio management — Context and concepts

Management des projets, programmes et portefeuilles — Contexte et concepts

www.iso.org/standard/75401.html



Reference number
ISO 21500:2021(E)



COPYRIGHT PROTECTED DOCUMENT

© ISO 2021

All rights reserved. Unless otherwise specified, or required in the context of its implementation, no part of this publication may be reproduced or utilized otherwise in any form or by any means, electronic or mechanical, including photocopying, or posting on the internet or an intranet, without prior written permission. Permission can be requested from either ISO at the address below or ISO's member body in the country of the requester.

ISO copyright office
CP 401 • Ch. de Blandonnet 8
CH-1214 Vernier, Geneva
Phone: +41 22 749 01 11
Email: copyright@iso.org
Website: www.iso.org

Published in Switzerland

Contents

	Page
Foreword	iv
Introduction	v
1 Scope	1
2 Normative references	1
3 Terms and definitions	1
4 Project, programme and portfolio management concepts	3
4.1 General	3
4.2 Projects, programmes and portfolios	4
4.3 Organizational environment	5
4.4 External environment	5
4.5 Strategy implementation	6
4.6 Integrated governance and management approaches	7
5 Standards on project, programme and portfolio management	8
5.1 General	8
5.2 Overview	9
5.2.1 Core standards	9
5.2.2 Supporting standards and vocabulary	9
5.3 Benefits of using standards on project, programme and portfolio management	10
5.3.1 General	10
5.3.2 Project management	10
5.3.3 Programme management	10
5.3.4 Portfolio management	10
5.3.5 Governance	11
5.4 Organizational considerations for selection	11
Bibliography	12